

Corporate Strategy Summary

	Budget	Est Outturn	Variance
<b>Brentwood 2025– Service Expenditure</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Growing Our Economy	1,125	1,223	97
Protecting Our Environment	(1,626)	(1,732)	(107)
Developing Our Communities	1,128	1,457	329
Delivering An Efficient & Effective Council	5,429	5,491	62
Improving Housing	136	123	(13)
<b>Total Spend - Brentwood 2025</b>	<b>6,193</b>	<b>6,562</b>	<b>368</b>
Operating & Financing Charges	2,090	1,923	(167)
Appropriations	866	866	0
<b>Total Spending Requirement</b>	<b>9,149</b>	<b>9,350</b>	<b>202</b>
<b>Funding:</b>			
Council Tax	(6,589)	(6,589)	0
Business Rates Income	(1,535)	(1,535)	0
New Homes Bonus Grant	(715)	(715)	0
Other Grants	(188)	(188)	0
<b>Total Funding</b>	<b>(9,027)</b>	<b>(9,027)</b>	<b>0</b>
<b>Deficit on General Fund Services</b>	<b>122</b>	<b>324</b>	<b>202</b>

**Corporate Strategy Cost Centre Summary**

	Budget	Est outturn	Variance
	£'000	£'000	£'000
<b>Brentwood 2025– Service Expenditure</b>			
<b>Growing Our Economy</b>	<b>1,125</b>	<b>1,223</b>	<b>97</b>
Asset Development	0	(7)	(7)
Economic Development	187	182	(4)
Land Charges	(31)	(10)	22
Planning Development Managemt	171	157	(14)
Planning Enforcement	110	207	97
Planning Policy	689	693	4
<b>Protecting Our Environment</b>	<b>(1,626)</b>	<b>(1,732)</b>	<b>(107)</b>
Asset Management	(3,784)	(3,807)	(23)
Building Control	99	67	(32)
Cctv	119	117	(3)
Cemeteries	27	3	(24)
Depot Management & Admin	746	555	(191)
Dog Control	8	8	0
Env Health & Licensing Admin	98	94	(4)
Env Health Team & Support	320	228	(93)
Env Pro. Noise & Pollution	4	4	0
Environmental Initiatives	35	35	(0)
Environmental Maintenance	(58)	(58)	0
Grounds Maintenance	422	432	10
Licensing	(17)	(4)	13
Open Spaces	39	39	0
Parking	(596)	(474)	122
Street Services	550	548	(2)
Other Environmental Services	8	8	(0)
Vehicle Fleet Management	751	790	39
Waste Management	(397)	(317)	80
<b>Developing Our Communities</b>	<b>1,128</b>	<b>1,457</b>	<b>329</b>
Communities, Health & Leisure	679	873	194
Community Safety	158	156	(2)
Golf Course	(78)	(115)	(36)
Health & Food Safety	222	217	(4)
Open Spaces	148	325	178

<b>Brentwood 2025– Service Expenditure</b>	<b>Budget £'000</b>	<b>Est outturn £'000</b>	<b>Variance £'000</b>
<b>Delivering An Efficient &amp; Effective Council</b>	5,429	5,491	62
Commercial Activity	(200)	0	200
Communications	78	79	1
Corporate Finance	672	647	(25)
Corporate Fraud	(27)	(26)	2
Corporate Management	40	67	27
Corporate Support	216	213	(3)
Council Tax & Nndr	205	260	54
Customer & Performance	298	254	(44)
Democratic Services & Support	316	308	(8)
Design And Print Services	55	47	(8)
Digital Servs & Transformation	1,266	1,301	35
Electoral Services	324	284	(40)
Emergency Planning	1	1	0
Executive Board	699	535	(165)
Health & Food Safety	(10)	2	12
Hsg Benefit & C.Tax Support	49	113	64
Human Resources	354	309	(45)
Internal Audit	90	95	5
Legal Services & Data Protect	375	383	8
Office Accommodation	151	140	(12)
Payroll	37	37	0
Procurement	19	21	2
Revs & Bens Customer Support	419	419	0
<b>Improving Housing</b>	<b>136</b>	<b>123</b>	<b>(13)</b>
Community Alarms	15	5	(10)
Homelessness	131	136	5
Housing Advice & Enabling	51	43	(8)
Housing Genral Fund Properties	(55)	(55)	0
Housing Standards	(5)	(5)	0
<b>Total Spend - Brentwood 2025</b>	<b>6,193</b>	<b>6,562</b>	<b>368</b>
<b>Net Non-Service Expenditure</b>	<b>2,090</b>	<b>1,923</b>	<b>(167)</b>
Accounting Adjustments	112	112	0
Interest Payable - Gf	2,958	2,958	0
Interest Receivable	(2,402)	(2,402)	0
Investment Properties	(371)	(331)	39
Payments To Pension Fund	1,138	975	(163)
Provision For Loan Repay (Mrp)	1,286	1,246	(40)
Contingency And Savings	(631)	(634)	(3)
<b>Appropriations</b>	<b>866</b>	<b>866</b>	<b>0</b>
Duchess Of Kent Reserve	(12)	(12)	0
In Borough Regeneration	878	878	0
<b>Total Spending Requirement</b>	<b>9,149</b>	<b>9,350</b>	<b>202</b>
<b>Funded by</b>	<b>(9,027)</b>	<b>(9,027)</b>	<b>0</b>
Council Tax	(6,589)	(6,589)	0
Business Rates Income	(1,535)	(1,535)	0
New Homes Bonus Grant	(715)	(715)	0
Other Grants	(188)	(188)	0
<b>Surplus/ Deficit on General Fund Services</b>	<b>122</b>	<b>324</b>	<b>202</b>

**Corporate Strategy Subjective Summary**

	Budget	Est outturn	Variance
	£'000	£'000	£'000
<b>Net Service Expenditure</b>	<b>6,193</b>	<b>6,562</b>	<b>368</b>
<b>Growing Our Economy</b>	<b>1,125</b>	<b>1,223</b>	<b>97</b>
Employee Related Expenditure	1,219	1,270	51
Premises Related Expenditure	0	0	0
Transport Related Expenditure	2	2	0
Supplies & Services	382	461	79
Third Party Payments	582	538	(45)
Transfer Payments	33	0	(33)
Customer & Client Receipts	(918)	(924)	(6)
Government Grants	(150)	(100)	50
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	(25)	(25)	0
<b>Protecting Our Environment</b>	<b>(1,626)</b>	<b>(1,732)</b>	<b>(107)</b>
Employee Related Expenditure	5,279	4,785	(494)
Premises Related Expenditure	898	1,046	147
Transport Related Expenditure	802	945	142
Supplies & Services	932	1,101	169
Third Party Payments	138	239	101
Transfer Payments	(135)	(135)	0
Customer & Client Receipts	(7,758)	(7,738)	21
Government Grants	0	(26)	(26)
Income - Transfers/Appropriatio	(60)	(268)	(208)
Other Grants & Reimbursements	(1,212)	(1,206)	6
Recharges - Internal Income	(511)	(476)	35
<b>Developing Our Communities</b>	<b>1,128</b>	<b>1,457</b>	<b>329</b>
Employee Related Expenditure	852	862	9
Premises Related Expenditure	626	1,015	389
Transport Related Expenditure	55	49	(6)
Supplies & Services	245	248	3
Third Party Payments	141	165	24
Transfer Payments	39	26	(13)
Customer & Client Receipts	(553)	(614)	(61)
Other Grants & Reimbursements	(178)	(197)	(19)
Recharges - Internal Income	(99)	(96)	3

	Budget	Est outturn	Variance
	£'000	£'000	£'000
<b>Delivering An Efficient &amp; Effective Council</b>	<b>5,429</b>	<b>5,491</b>	<b>62</b>
Employee Related Expenditure	4,414	4,107	(306)
Premises Related Expenditure	427	421	(5)
Transport Related Expenditure	5	7	2
Supplies & Services	2,289	2,443	154
Third Party Payments	1,891	1,977	86
Transfer Payments	10,980	8,856	(2,124)
Customer & Client Receipts	(788)	(575)	213
Government Grants	(11,364)	(9,197)	2,167
Income - Transfers/Appropriatio	(7)	(7)	0
Other Grants & Reimbursements	(982)	(1,175)	(193)
Recharges - Internal Income	(1,436)	(1,367)	69
<b>Improving Housing</b>	<b>136</b>	<b>123</b>	<b>(13)</b>
Employee Related Expenditure	356	363	7
Premises Related Expenditure	21	19	(2)
Transport Related Expenditure	0	0	0
Supplies & Services	83	120	37
Third Party Payments	23	16	(7)
Transfer Payments	0	0	0
Customer & Client Receipts	(144)	(149)	(6)
Government Grants	(203)	(242)	(39)
Income - Transfers/Appropriatio	0	(4)	(4)
<b>Net Non-Service Expenditure</b>	<b>2,955</b>	<b>2,789</b>	<b>(167)</b>
Operating & Financing Charges	<b>2,090</b>	<b>1,923</b>	<b>(167)</b>
Appropriations	<b>866</b>	<b>866</b>	<b>0</b>
<b>Total funding</b>	<b>(9,027)</b>	<b>(9,027)</b>	<b>0</b>
Council Tax	(6,589)	(6,589)	0
Business Rates Income	(1,535)	(1,535)	0
New Homes Bonus Grant	(715)	(715)	0
Other Grants	(188)	(188)	0
<b>General Fund balance</b>	<b>122</b>	<b>324</b>	<b>202</b>





**Corporate Strategy Cost Centre and Subjective Summary**

	Budget	Est outturn	Variance
	£'000	£'000	£'000
<b>Brentwood 2025– Service Expenditure</b>			
<b>Growing Our Economy</b>	<b>1,125</b>	<b>1,223</b>	<b>97</b>
<u>Asset Development</u>	0	(7)	(7)
Supplies & Services	0	(7)	(7)
<u>Economic Development</u>	187	182	(4)
Employee Related Expenditure	115	111	(4)
Supplies & Services	96	96	0
Other Grants & Reimbursements	(25)	(25)	0
<u>Land Charges</u>	(31)	(10)	22
Employee Related Expenditure	64	62	(1)
Supplies & Services	34	43	9
Third Party Payments	16	31	16
Customer & Client Receipts	(145)	(147)	(2)
<u>Planning Development Managemt</u>	171	157	(14)
Employee Related Expenditure	691	655	(36)
Transport Related Expenditure	2	2	0
Supplies & Services	129	171	42
Third Party Payments	122	107	(16)
Customer & Client Receipts	(773)	(777)	(4)
<u>Planning Enforcement</u>	110	207	97
Employee Related Expenditure	109	207	97
Transport Related Expenditure	1	1	0
<u>Planning Policy</u>	689	693	4
Employee Related Expenditure	239	235	(5)
Transport Related Expenditure	0	0	0
Supplies & Services	122	158	36
Third Party Payments	445	400	(45)
Transfer Payments	33	0	(33)
Government Grants	(150)	(100)	50



	Budget £'000	Est outturn £'000	Variance £'000
<b>Brentwood 2025– Service Expenditure</b>			
<b>Protecting Our Environment</b>	<b>(1,626)</b>	<b>(1,732)</b>	<b>(107)</b>
<u>Asset Management</u>	<b>(3,784)</b>	<b>(3,807)</b>	<b>(23)</b>
Employee Related Expenditure	191	104	(87)
Premises Related Expenditure	220	269	49
Transport Related Expenditure	0	0	0
Supplies & Services	41	42	2
Third Party Payments	50	30	(20)
Customer & Client Receipts	(4,125)	(4,136)	(11)
Other Grants & Reimbursements	(14)	(10)	4
Recharges - Internal Income	(147)	(107)	40
<u>Building Control</u>	99	67	(32)
Employee Related Expenditure	376	316	(60)
Premises Related Expenditure	0	0	0
Transport Related Expenditure	8	8	0
Supplies & Services	22	15	(7)
Customer & Client Receipts	(307)	(271)	36
<u>CCTV</u>	119	117	(3)
Employee Related Expenditure	138	135	(3)
Premises Related Expenditure	17	17	0
Supplies & Services	30	30	0
Income - Transfers/Appropriatio	(15)	(15)	0
Recharges - Internal Income	(51)	(51)	0
<u>Cemeteries</u>	27	3	(24)
Employee Related Expenditure	92	77	(15)
Premises Related Expenditure	27	31	3
Transport Related Expenditure	3	3	0
Supplies & Services	13	13	0
Customer & Client Receipts	(106)	(120)	(14)
Other Grants & Reimbursements	(2)	0	2
<u>Depot Management &amp; Admin</u>	746	555	(191)
Employee Related Expenditure	603	400	(203)
Premises Related Expenditure	133	143	10
Transport Related Expenditure	6	6	0
Supplies & Services	7	81	74
Third Party Payments	0	0	0
Customer & Client Receipts	(3)	(3)	0
Income - Transfers/Appropriatio	0	(72)	(72)
Recharges - Internal Income	0	0	0
<u>Dog Control</u>	8	8	0
Supplies & Services	8	8	0

<b>Brentwood 2025– Service Expenditure</b>	<b>Budget £'000</b>	<b>Est outturn £'000</b>	<b>Variance £'000</b>
<u>Env Health &amp; Licensing Admin</u>	98	94	(4)
Employee Related Expenditure	92	91	(0)
Transport Related Expenditure	0	0	0
Supplies & Services	2	2	(0)
Third Party Payments	4	25	21
Transfer Payments	0	0	0
Government Grants	0	(25)	(25)
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
<u>Env Health Team &amp; Support</u>	320	228	(93)
Employee Related Expenditure	322	172	(150)
Transport Related Expenditure	1	1	0
Supplies & Services	5	5	0
Third Party Payments	9	67	58
Recharges - Internal Income	(17)	(17)	(0)
<u>Env Pro. Noise &amp; Pollution</u>	4	4	0
Supplies & Services	9	9	0
Third Party Payments	0	0	0
Customer & Client Receipts	(4)	(5)	(1)
Other Grants & Reimbursements	(1)	0	1
<u>Environmental Initiatives</u>	35	35	(0)
Employee Related Expenditure	45	45	(0)
Premises Related Expenditure	0	26	26
Transport Related Expenditure	16	16	0
Supplies & Services	19	19	0
Income - Transfers/Appropriatio	(45)	(71)	(26)
Other Grants & Reimbursements	0	0	0
<u>Environmental Maintenance</u>	(58)	(58)	0
Other Grants & Reimbursements	(58)	(58)	0
<u>Grounds Maintenance</u>	422	432	10
Employee Related Expenditure	642	603	(39)
Premises Related Expenditure	12	12	0
Transport Related Expenditure	23	77	53
Supplies & Services	27	37	10
Third Party Payments	0	0	0
Customer & Client Receipts	(5)	(16)	(11)
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(277)	(280)	(3)
<u>Licensing</u>	(17)	(4)	13
Employee Related Expenditure	135	133	(3)
Transport Related Expenditure	1	0	(0)
Supplies & Services	32	25	(8)
Third Party Payments	37	38	2
Transfer Payments	0	0	0
Customer & Client Receipts	(221)	(199)	23
Government Grants	0	(1)	(1)

	Budget £'000	Est outturn £'000	Variance £'000
<u>Open Spaces</u>	39	39	0
Employee Related Expenditure	0	0	0
Premises Related Expenditure	45	70	25
Transport Related Expenditure	0	0	0
Supplies & Services	2	3	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Capital Income	0	0	0
Customer & Client Receipts	(8)	(8)	0
Income - Transfers/Appropriatio	0	(25)	(25)
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	0	0	0
<u>Parking</u>	(596)	(474)	122
Employee Related Expenditure	220	256	35
Premises Related Expenditure	409	443	34
Transport Related Expenditure	1	1	0
Supplies & Services	128	140	12
Third Party Payments	0	41	41
Customer & Client Receipts	(1,354)	(1,355)	(0)
<u>Street Services</u>	550	548	(2)
Employee Related Expenditure	598	597	(2)
Premises Related Expenditure	31	30	(0)
Transport Related Expenditure	6	6	0
Supplies & Services	56	76	20
Third Party Payments	30	30	0
Transfer Payments	0	0	0
Capital Income	0	0	0
Customer & Client Receipts	(31)	(31)	0
Income - Transfers/Appropriatio	0	(20)	(20)
Other Grants & Reimbursements	(126)	(126)	(0)
Recharges - Internal Income	(15)	(15)	0
<u>Other Environmental Services</u>	8.15	8.15	(0.01)
Third Party Payments	8.50	8.50	0.00
Customer & Client Receipts	(0.35)	(0.36)	(0.01)
<u>Vehicle Fleet Management</u>	751	790	39
Employee Related Expenditure	145	95	(50)
Premises Related Expenditure	4	4	0
Transport Related Expenditure	724	814	89
Supplies & Services	27	52	25
Third Party Payments	0	0	0
Transfer Payments	(135)	(135)	0
Capital Income	0	0	0
Customer & Client Receipts	(10)	(10)	0
Income - Transfers/Appropriatio	0	(25)	(25)
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(5)	(5)	(0)
<u>Waste Management</u>	(397)	(317)	80
Employee Related Expenditure	1,680	1,763	83
Premises Related Expenditure	0	0	0
Transport Related Expenditure	15	15	0
Supplies & Services	503	543	40
Customer & Client Receipts	(1,584)	(1,584)	(0)
Government Grants	0	0	0
Income - Transfers/Appropriatio	0	(40)	(40)
Other Grants & Reimbursements	(1,011)	(1,013)	(1)
Recharges - Internal Income	0	(2)	(2)

	Budget £'000	Est outturn £'000	Variance £'000
<b>Developing Our Communities</b>	<b>1,128</b>	<b>1,457</b>	<b>329</b>
<u>Communities, Health &amp; Leisure</u>	679	873	194
Employee Related Expenditure	288	283	(5)
Premises Related Expenditure	403	609	207
Transport Related Expenditure	6	6	0
Supplies & Services	149	153	3
Third Party Payments	74	95	21
Transfer Payments	20	7	(13)
Customer & Client Receipts	(117)	(117)	0
Government Grants	0	0	0
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	(145)	(164)	(19)
<u>Community Safety</u>	158	156	(2)
Employee Related Expenditure	263	258	(5)
Premises Related Expenditure	0	0	0
Transport Related Expenditure	5	5	0
Supplies & Services	7	7	0
Third Party Payments	5	5	0
Transfer Payments	19	19	0
Customer & Client Receipts	(8)	(8)	0
Other Grants & Reimbursements	(33)	(33)	0
Recharges - Internal Income	(99)	(96)	3
<u>Golf Course</u>	(78)	(115)	(36)
Employee Related Expenditure	159	185	26
Premises Related Expenditure	29	31	2
Supplies & Services	39	38	(1)
Transport Related Expenditure	32	26	(6)
Customer & Client Receipts	(338)	(395)	(57)
<u>Health &amp; Food Safety</u>	222	217	(4)
Employee Related Expenditure	143	136	(7)
Transport Related Expenditure	1	0	(0)
Supplies & Services	20	20	(0)
Third Party Payments	62	65	3
Transfer Payments	0	0	0
Customer & Client Receipts	(3)	(3)	(0)
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
<u>Open Spaces</u>	148	325	178
Premises Related Expenditure	194	375	181
Transport Related Expenditure	11	11	0
Supplies & Services	30	31	1
Customer & Client Receipts	(88)	(91)	(3)
Government Grants	0	0	0
Other Grants & Reimbursements	0	0	0

	Budget £'000	Est outturn £'000	Variance £'000
<b>Delivering An Efficient &amp; Effective Council</b>	<b>5,429</b>	<b>5,491</b>	<b>62</b>
<u>Commercial Activity</u>	(200)	0	200
Customer & Client Receipts	(200)	0	200
<u>Communications</u>	78	79	1
Employee Related Expenditure	103	104	0
Transport Related Expenditure	0	0	0
Supplies & Services	0	0	0
Third Party Payments	15	0	(15)
Customer & Client Receipts	0	0	0
Other Grants & Reimbursements	(15)	0	15
Recharges - Internal Income	(25)	(24)	1
<u>Corporate Finance</u>	672	647	(25)
Employee Related Expenditure	642	629	(13)
Premises Related Expenditure	0	50	50
Transport Related Expenditure	0	0	0
Supplies & Services	132	136	4
Third Party Payments	54	54	0
Transfer Payments	0	0	0
Customer & Client Receipts	0	0	0
Other Grants & Reimbursements	(31)	(98)	(67)
Recharges - Internal Income	(126)	(125)	1
<u>Corporate Fraud</u>	(27)	(26)	2
Employee Related Expenditure	67	65	(2)
Supplies & Services	6	6	0
Third Party Payments	0	0	0
Recharges - Internal Income	(101)	(98)	4
<u>Health &amp; Food Safety</u>	(10)	2	12
Employee Related Expenditure	0	0	0
Transport Related Expenditure	0	0	0
Supplies & Services	0	0	0
Third Party Payments	8	8	0
Transfer Payments	0	0	0
Customer & Client Receipts	0	0	0
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(18)	(6)	12
<u>Corporate Management</u>	40	67	27
Premises Related Expenditure	0	0	0
Supplies & Services	230	266	36
Third Party Payments	19	19	0
Customer & Client Receipts	0	0	0
Government Grants	(27)	(27)	0
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(183)	(191)	(9)
<u>Corporate Support</u>	216	213	(3)
Employee Related Expenditure	132	129	(4)
Premises Related Expenditure	0	0	0
Supplies & Services	113	113	0
Other Grants & Reimbursements	(6)	(6)	0
Recharges - Internal Income	(23)	(23)	1

	Budget £'000	Est outturn £'000	Variance £'000
<u>Council Tax &amp; Nndr</u>	205	260	54
Premises Related Expenditure	0	0	0
Supplies & Services	15	51	36
Third Party Payments	699	699	0
Transfer Payments	0	0	0
Customer & Client Receipts	(45)	(30)	15
Government Grants	(106)	(145)	(39)
Other Grants & Reimbursements	(358)	(315)	42
<u>Customer &amp; Performance</u>	298	254	(44)
Employee Related Expenditure	473	425	(48)
Transport Related Expenditure	0	0	0
Supplies & Services	6	6	0
Recharges - Internal Income	(181)	(176)	4
<u>Democratic Services &amp; Support</u>	316	308	(8)
Employee Related Expenditure	160	148	(12)
Transport Related Expenditure	2	2	0
Supplies & Services	324	324	0
Customer & Client Receipts	(5)	(6)	(2)
Recharges - Internal Income	(165)	(160)	5
<u>Design And Print Services</u>	55	47	(8)
Employee Related Expenditure	33	32	(1)
Supplies & Services	24	17	(8)
Customer & Client Receipts	0	0	0
Recharges - Internal Income	(2)	(1)	0
<u>Digital Servs &amp; Transformation</u>	1,266	1,301	35
Employee Related Expenditure	802	663	(139)
Customer & Client Receipts	(45)	(45)	0
Government Grants	0	0	0
Transport Related Expenditure	0	0	0
Third Party Payments	0	14	14
Supplies & Services	704	865	161
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	(2)	(2)
Recharges - Internal Income	(195)	(194)	1
Recharges To Hra	0	0	0
<u>Electoral Services</u>	324	284	(40)
Employee Related Expenditure	229	190	(40)
Transport Related Expenditure	0	0	0
Supplies & Services	24	24	0
Third Party Payments	0	0	0
Transfer Payments	70	70	0
Customer & Client Receipts	0	0	0
Government Grants	0	0	0
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
<u>Emergency Planning</u>	1	1	0
Employee Related Expenditure	0	0	0
Supplies & Services	1	1	0

	Budget £'000	Est outturn £'000	Variance £'000
<u>Executive Board</u>	699	535	(165)
Employee Related Expenditure	1,142	1,198	56
Premises Related Expenditure	0	(61)	(61)
Transport Related Expenditure	0	2	2
Supplies & Services	67	72	5
Third Party Payments	68	148	80
Transfer Payments	10	0	(10)
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	(423)	(677)	(254)
Recharges - Internal Income	(164)	(147)	17
<u>Hsg Benefit &amp; C.Tax Support</u>	49	113	64
Supplies & Services	149	121	(28)
Third Party Payments	280	280	0
Transfer Payments	10,900	8,786	(2,114)
Customer & Client Receipts	(48)	(48)	0
Government Grants	(11,231)	(9,025)	2,206
<u>Human Resources</u>	354	309	(45)
Employee Related Expenditure	331	298	(34)
Premises Related Expenditure	0	(20)	(20)
Transport Related Expenditure	0	0	0
Supplies & Services	43	45	2
Third Party Payments	50	50	0
Transfer Payments	0	0	0
Customer & Client Receipts	0	(1)	(1)
Government Grants	0	0	0
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(70)	(63)	8
<u>Internal Audit</u>	90	95	5
Supplies & Services	0	0	0
Third Party Payments	90	95	5
Recharges - Internal Income	0	0	0
<u>Legal Services &amp; Data Protect</u>	375	383	8
Employee Related Expenditure	115	47	(68)
Supplies & Services	296	338	42
Third Party Payments	143	145	2
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	(94)	(69)	25
Recharges - Internal Income	(85)	(78)	8
<u>Office Accommodation</u>	151	140	(12)
Employee Related Expenditure	134	130	(4)
Premises Related Expenditure	427	452	25
Transport Related Expenditure	2	2	0
Supplies & Services	141	45	(96)
Third Party Payments	0	0	0
Customer & Client Receipts	(445)	(445)	0
Other Grants & Reimbursements	(56)	(8)	48
Recharges - Internal Income	(52)	(36)	16
<u>Payroll</u>	37	37	0
Transport Related Expenditure	1	1	0
Supplies & Services	0	0	0
Third Party Payments	47	47	0
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(10)	(10)	0
<u>Procurement</u>	19	21	2
Employee Related Expenditure	50	51	1
Transport Related Expenditure	0	0	0
Supplies & Services	12	12	0
Third Party Payments	0	0	0
Recharges - Internal Income	(37)	(36)	1
Income - Transfers/Appropriatio	(7)	(7)	0
<u>Revs &amp; Bens Customer Support</u>	419	419	0
Supplies & Services	0	0	0
Third Party Payments	419	419	0

	Budget £'000	Est outturn £'000	Variance £'000
<b>Improving Housing</b>	<b>136</b>	<b>123</b>	<b>(13)</b>
<u>Community Alarms</u>	15	5	(10)
Employee Related Expenditure	0	0	0
Transport Related Expenditure	0	0	0
Supplies & Services	0	0	0
Third Party Payments	15	15	0
Customer & Client Receipts	0	(10)	(10)
<u>Homelessness</u>	131	136	5
Employee Related Expenditure	315	323	8
Premises Related Expenditure	21	19	(2)
Transport Related Expenditure	0	0	0
Supplies & Services	80	117	37
Third Party Payments	1	1	0
Transfer Payments	0	0	0
Customer & Client Receipts	(83)	(78)	5
Government Grants	(203)	(242)	(39)
Income - Transfers/Appropriatio	0	(4)	(4)
<u>Housing Advice &amp; Enabling</u>	51	43	(8)
Employee Related Expenditure	41	40	(1)
Transport Related Expenditure	0	0	0
Supplies & Services	3	3	0
Third Party Payments	7	0	(7)
Customer & Client Receipts	0	0	0
Government Grants	0	0	0
Income - Transfers/Appropriatio	0	0	0
<u>Housing Genral Fund Properties</u>	(55)	(55)	0
Premises Related Expenditure	0	0	0
Supplies & Services	0	0	0
Customer & Client Receipts	(56)	(56)	0
<u>Housing Standards</u>	(5)	(5)	0
Supplies & Services	0	0	0
Customer & Client Receipts	(5)	(5)	0
<b>Total Spend - Brentwood 2025</b>	<b>6,193</b>	<b>6,561</b>	<b>368</b>

	Budget £'000	Est outturn £'000	Variance £'000
<b>Net Non-Service Expenditure</b>	<b>2,090</b>	<b>1,923</b>	<b>(167)</b>
Accounting Adjustments	112	112	0
Interest Payable - Gf	2,958	2,958	0
Interest Receivable	(2,402)	(2,402)	0
Investment Properties	(371)	(331)	39
Payments To Pension Fund	1,138	975	(163)
Provision For Loan Repay (Mrp)	1,286	1,246	(40)
Contingency And Savings	(631)	(634)	(3)
<b>Appropriations (Reserves)</b>	<b>866</b>	<b>866</b>	<b>0</b>
Duchess Of Kent Reserve	(12)	(12)	0
In Borough Regeneration	878	878	0
<b>Total Spending Requirement</b>	<b>9,149</b>	<b>9,350</b>	<b>202</b>
<b>Funded by</b>	<b>(9,027)</b>	<b>(9,027)</b>	<b>0</b>
Council Tax	(6,589)	(6,589)	0
Business Rates Income	(1,535)	(1,535)	0
New Homes Bonus Grant	(715)	(715)	0
Other Grants	(188)	(188)	0
<b>Surplus/ Deficit on General Fund Services</b>	<b>122</b>	<b>323</b>	<b>202</b>



	Budget	Est outturn	Variance
	£'000	£'000	£'000
<b>Expenditure:</b>			
Repairs and Maintenance	3,316	3,291	(24)
Supervision and Management	4,631	4,160	(471)
Rent, Rates, Taxes and Other Charges	171	172	1
Corporate and Non-Corporate Democratic Core	347	351	4
Depreciation and Impairment	2,941	2,941	0
<b>Total Expenditure</b>	<b>11,406</b>	<b>10,916</b>	<b>(490)</b>
<b>Income:</b>			
Dwelling Income	(12,396)	(12,448)	(52)
Non-Dwelling Income	(327)	(276)	52
Charges for Services and Facilities	(937)	(935)	3
Contributions to Expenditure	(3)	(5)	(2)
<b>Total Income</b>	<b>(13,663)</b>	<b>(13,663)</b>	<b>0</b>
<b>Net (Income) on HRA Services</b>	<b>(2,257)</b>	<b>(2,747)</b>	<b>(490)</b>
<b>HRA Share of Other Operating Income &amp; Expenditure</b>			
Movement in the Allowance for Bad Debts	60	160	100
Interest Payable and similar charges	2,071	2,071	0
Interest and Investment Interest	(94)	(94)	0
Contribution to Capital Financing	0	0	0
Net Interest on the Net Defined benefit liability	185	240	55
	<b>2,223</b>	<b>2,378</b>	<b>155</b>
<b>Appopiations</b>	<b>0</b>	<b>250</b>	<b>250</b>
<b>HRA Services (Surplus)</b>	<b>(34)</b>	<b>(119)</b>	<b>(85)</b>

	Budget	Est Outturn	Variance
	£'000	£'000	£'000
<b>Expenditure:</b>			
Employee Related Expenditure	1,463	1,338	(125)
Premises Related Expenditure	3,634	3,955	321
Transport Related Expenditure	13	11	(2)
Supplies & Services	1,282	1,112	(170)
Third Party Payments	165	124	(40)
Transfer Payments	185	240	55
Support Services	1,964	1,784	(180)
Capital Financing Costs	5,012	5,012	0
<b>Total Expenditure</b>	<b>13,719</b>	<b>13,577</b>	<b>(142)</b>
<b>Income:</b>			
Other Grants & Reimbursements	(9)	(11)	(2)
Customer & Client Receipts	(13,651)	(13,592)	59
Interest	(94)	(94)	0
Collection Fund Income	0	0	0
<b>Total Income</b>	<b>(13,753)</b>	<b>(13,696)</b>	<b>57</b>
<b>Net (Income) on HRA Services</b>	<b>(34)</b>	<b>(119)</b>	<b>(85)</b>

	<b>Budget</b>	<b>Est</b>	<b>Variance</b>
		<b>outturn</b>	
<b>Expenditure:</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Repairs and Maintenance</b>	<b>3,316</b>	<b>3,291</b>	<b>(24)</b>
Premises Related Expenditure	2,996	2,932	(65)
Transport Related Expenditure	0.2	0.2	0
Supplies & Services	299	339	39
Third Party Payments	20	21	1
<b>Supervision and Management</b>	<b>4,631</b>	<b>4,160</b>	<b>(471)</b>
Employee Related Expenditure	1,463	1,338	(125)
Premises Related Expenditure	476	610	134
Transport Related Expenditure	8	6	(2)
Supplies & Services	980	670	(310)
Third Party Payments	145	103	(41)
Transfer Payments	0.00	0	0
Support Services	1,617	1,433	(184)
Customer & Client Receipts	(57)	0	57
<b>Rent, Rates, Taxes and Other Charges</b>	<b>171</b>	<b>172</b>	<b>1</b>
Premises Related Expenditure	162	163	1
Transport Related Expenditure	5	5	0
Supplies & Services	3	3	0
<b>Corporate and Non-Corporate Democratic Core</b>	<b>347</b>	<b>351</b>	<b>4</b>
Support Services	347	351	4
<b>Depreciation and Impairment</b>	<b>2,941</b>	<b>2,941</b>	<b>0</b>
Capital Financing Costs	2,941	2,941	0
<b>Total Expenditure</b>	<b>11,406</b>	<b>10,916</b>	<b>(490)</b>
<b>Income:</b>			
<b>Dwelling Income</b>	<b>(12,396)</b>	<b>(12,448)</b>	<b>(52)</b>
Customer & Client Receipts	(12,396)	(12,448)	(52)
<b>Non-Dwelling Income</b>	<b>(327)</b>	<b>(276)</b>	<b>52</b>
Customer & Client Receipts	(327)	(276)	52
<b>Charges for Services and Facilities</b>	<b>(937)</b>	<b>(935)</b>	<b>3</b>
Supplies & Services	(60)	(60)	0
Customer & Client Receipts	(871)	(868)	3
Other Grants & Reimbursements	(7)	(7)	0
<b>Contributions to Expenditure</b>	<b>(3)</b>	<b>(5)</b>	<b>(2)</b>
Other Grants & Reimbursements	(3)	(5)	(2)
<b>Total Income</b>	<b>(13,663)</b>	<b>(13,663)</b>	<b>0</b>
<b>Net (Income) on HRA Services</b>	<b>(2,257)</b>	<b>(2,747)</b>	<b>(490)</b>

	<b>Budget</b>	<b>Est</b>	<b>Variance</b>
	<b>£'000</b>	<b>outturn £'000</b>	<b>£'000</b>
<b>Other Operating Income &amp; Expenditure</b>			
<b>Movement in the Allowance for Bad Debts</b>	<b>60</b>	<b>160</b>	<b>100</b>
Supplies & Services	60	160	100
<b>Interest Payable and similar charges</b>	<b>2,071</b>	<b>2,071</b>	<b>0</b>
Capital Financing Costs	2,071	2,071	0
<b>Interest and Investment Interest</b>	<b>(94)</b>	<b>(94)</b>	<b>0</b>
Interest	(94)	(94)	0
<b>Pension Fund Payment</b>	<b>185</b>	<b>240</b>	<b>55</b>
Transfer Payments	0	0	0
	<b>2,223</b>	<b>2,378</b>	<b>155</b>
<b>Appropriations</b>	<b>0</b>	<b>250</b>	<b>250</b>
<b>HRA Services (Surplus)</b>	<b>(34)</b>	<b>(119)</b>	<b>(85)</b>

